

Test and Evaluation

#### SOFTWARE SUPPORT RESOURCES EVALUATION GUIDE

The purpose of this pamphlet is to provide Air Force Operational Test and Evaluation Center (AFOTEC) personnel information needed to evaluate software support resources (SSR) as they influence overall software supportability. This pamphlet describes how to plan, conduct and report a software support resources evaluation, and contains a standardized questionnaire that provides a framework for obtaining test team evaluator ratings of the adequacy of planned or existing software support resources.

This volume is number five in a series of software operational test and evaluation guides prepared by the Software Analysis Team at Headquarters (HQ) AFOTEC. Local reproduction of all volumes in this series is authorized. This volume is an evolutionary document that will be updated periodically. Comments should be directed to the office of primary responsibility (OPR).

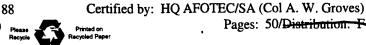
#### SUMMARY OF CHANGES

AFOTEC Pamphlet (AFOTECPAM) 99-102 replaces AFOTEC Pamphlet 800-2, all volumes. This volume has been completely rewritten.

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#### Chapter 1

#### INTRODUCTION

- 1.1 General. This pamphlet describes how to plan, conduct, and report a software support resources evaluation in support of AFOTEC-conducted operational test and evaluation. Contained in this publication is a standardized questionnaire used to evaluate the presence and "reasonableness" of the processes, activities, and resources needed to support a fielded software system; rate the software support activity (SSA) as acceptable or unacceptable; and provide feedback to the SSA on problem areas.
- **1.2. Overview of the Guide.** This guide is divided as follows:

Chapter 1 - provides general information about the evaluation and covers the responsibilities of the AFOTEC personnel involved.

Chapter 2 - describes the philosophy and process of evaluating software support resources to include evaluation planning, conduct, and reporting.

Attachment 1 - Questionnaire. Questions were derived from multiple sources (e.g., the Software Engineering Institute's Capability Maturity Model for Software; various DoD and MIL standards and handbooks).

Attachment 2 - Summary answer sheet. Use this answer sheet to transcribe your ratings and important comments from the questionnaire. Send them to AFOTEC/SAS for incorporation into SAS's historical database.

#### 1.3. Overview of the Evaluation.

1.3.1. What are "software support resources" and why are they important? Software support resources are the plans, processes, people, and physical resources required to support a software system after deployment. Post-deployment modifications to software are often necessary to correct errors, enhance system capabilities, and modify software to be compatible with changes in the computing environment. Software support resources are important because of their impact on software supportability. Software often dominates a system's life-cycle cost and responsiveness to changing mission requirements. Consequently, the Air Force invests billions of dollars each year supporting deployed software—much more

than is spent developing new software. Software support resources are one of three major elements of a software system that affect the ability of software maintenance personnel to make changes (figure 1).

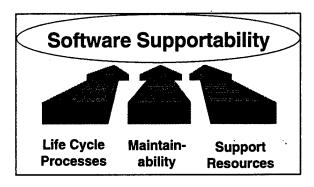


Figure 1-1. Elements of Software Supportability

- 1.3.2. Why are software support resources evaluated during OT&E? Software supportability is evaluated as part of the AFOTEC assessment of system suitability. A software system that cannot continue to evolve to meet user requirements after the system is fielded is not suitable. Other software evaluations that address suitability include the software support life-cycle process (volume 2) and software maintainability (volume 3). The goal of the software support resources evaluation is to provide decision-makers with information necessary for making acquisition decisions and to report software support deficiencies to facilitate improvements.
- 1.3.3. How are software support resources evaluated? This evaluation does not directly measure the capability of software support resources, rather it evaluates the presence and "reasonableness" of the processes and resources needed to support a fielded software system. The evaluation focuses on software support activity (SSA) plans, processes, activities, and resources. Typically the software test manager (STM), deputy for software evaluation (DSE) and/or SSR evaluators answer a standardized questionnaire by reviewing documentation and interviewing key program personnel. Each question and topic area is rated as either ACCEPTABLE or UNACCEPTABLE. If UNACCEPTABLE, an impact rating is also assigned. The overall score for the system is compared against

- an AFOTEC threshold to determine whether the software support resources are adequate or not.
- 1.3.4. When are software support resources evaluated? Ideally, the SSR evaluation should be conducted continually throughout the engineering and manufacturing development (EMD) phase. As the software support concept matures, the focus of the evaluation will move from planning processes, to actual plans, to an operating SSA. As an alternative, an SSR evaluation can be conducted in a short period of time with a goal of producing a report. Any unresolved issues at the end of dedicated OT&E should be documented in the final OT&E report.
- 1.4. Personnel Responsibilities. The responsibilities of the STM, the test team DSE and the SSR evaluators are described in AFOTECPAM 99-102, volume 1. The following paragraphs add detail for this specific evaluation methodology.
- 1.4.1. STM Responsibilities. The STM is responsible for developing the software inputs to the test concept for the test manager. If a DSE has already been assigned to the test program, then he/she will assist in developing these inputs. The STM decides if an SSR evaluation is necessary and when to accomplish the evaluation and documents this decision in his/her test concept inputs. When a test team DSE is in place, the STM provides the support necessary for the DSE to perform the evaluation. The STM also ensures the evaluation is conducted in the manner described in this pamphlet, and ensures the aggregation strategy for the evaluation is followed.
- 1.4.2. **DSE Responsibilities.** The test team DSE is required to conduct the evaluation in the manner described in this pamphlet and consistent with the

- planning performed by the STM. The DSE is also required to report the results using the aggregation strategy contained herein. If there is no DSE on the test team, the STM performs the duties of both the STM and the DSE.
- 1.4.3. SSR Evaluator Responsibilities. The SSR evaluators, under the supervision of the DSE, carry out the evaluation activities identified in the operational assessment or OT&E test plan. These activities, as they relate to the SSR evaluation, include assisting the DSE in the collection and review of evaluation materials (including software support resources and computer system documentation) and preparation of the OA or OT&E report. SSR evaluators may be AFOTEC resources (test team members) or support facility personnel. Because the contributions of the evaluators are most important to the quality of the SSR evaluation results, the following qualifications are desirable for their participation in the evaluation:
- 1.4.3.1. Experience in some phase of the development of a software support facility (design, prototype or operation).
- 1.4.3.2. Experience in the management or use of software support resources.
- 1.4.3.3. Technical experience in the hardware and software areas of the computer systems for which the resources are being evaluated.
- 1.4.3.4. Familiarity with operational practices that contribute to effective and efficient support of computer system software.

#### Chapter 2

#### **EVALUATION PHILOSOPHY AND PROCESS**

#### 2.1. Evaluation Philosophy.

2.1.1. The purpose of this evaluation is to determine the presence or absence of certain processes, activities, and facilities that provide the SSA's capability to support the system. Multiple evaluations may be necessary to help determine if the SSA is progressing towards meeting its mission support requirements. This will also help identify problem areas and document the SSA's progress. You should also use this guide continuously throughout the EMD phase to

- review documentation as it becomes available and to generate topics for discussion at software meetings, technical interchange reviews, design reviews, etc. Raising software support issues early is the best way to improve processes and products and avoid higher costs later.
- 2.1.2. The support processes, activities, and facilities are broken into six topics for ease of evaluation:
  - Early SSA planning and involvement

- SSA software project planning
- SSA software project tracking and oversight
- SSA software contract management
- · SSA software quality assurance
- SSA software configuration management
- 2.1.3. A Software Support Activity (SSA) is defined as the organizations responsible for managing and performing the software support effort. The same organization may both manage and perform the support, or software projects may be contracted to a maintenance organization or to the original developer. When the management and performance of software support are completed by different organizations, then both must be evaluated. Note that the assignment of a software system to an SSA may not be a permanent assignment, and there may be several contractors involved in implementing the software support concept for large systems.
- **2.2. Evaluation Process.** The evaluation process includes three distinct phases:
- You can accomplish the SSR 2.2.1. Planning. evaluation any time during a system's life cycle, but the evaluation is more beneficial if conducted during the EMD phase. If possible, an ongoing SSR evaluation should be conducted throughout the EMD phase. To conduct an ongoing evaluation, update your response to each question as new information becomes available. An ongoing evaluation can help determine problem areas early enough to provide useful feedback for improving the system, and can help transition the program when the action officer changes. A report can be written any time formal results are required. An SSR evaluation can also be conducted over a short period of time with the goal of producing a required report. Planning activities include locating and acquiring the needed documentation and setting a suspense for the reports. It is important to evaluate all documentation used by the SSA. The following list identifies some applicable documents:
  - Software Quality Assurance (SQA) Plan
  - Software Configuration Management (SCM) Plan
  - Software Maintenance Plan
  - Software Test Plan/Procedures
  - System Safety Program Plan (SSPP)
  - SSA Training Plan
  - SSA Coding Standards
  - MOAs/MOUs between using commands and SSA
  - Change Reporting Instructions

- Contractor Work Breakdown Structure (WBS), CDRL, Schedule
- Computer Resources Life Cycle Management Plan (CRLCMP)
- Computer Resources Working Group (CRWG) Charter/Minutes
- Computer Resources Integrated Support Document (CRISD)
- Integrated Logistics Support Plan (ILSP)
- Test and Evaluation Master Plan (TEMP)

While this list is not all-inclusive, it does identify the types of documents that will be necessary. In general, review any document that guides how the software maintenance work will be done. You should plan on 1 to 2 weeks for reviewing the documents and understanding how the SSA works.

2.2.2. Conducting the Evaluation. The evaluation is conducted through documentation reviews and interviews. Try to do the document review over the course of 1 to 2 weeks. This assumes you are able to get all of the documents in one place at one time. If you are conducting an ongoing evaluation, review documents as they become available. It is important that you keep the evaluation results up-to-date. When reading the documents, you must provide comments/ rationale for all applicable questions. Jot down anything that will help explain your rating.

You should interview SSA personnel, if possible, to confirm some answers. Set up these interviews to minimize impact on the SSA. Set aside 1 or 2 days to interview the SSA manager, lead software engineer, the SQA manager, the SCM manager, the SSA's test manager, computer systems manager, a few programmers, and any others deemed necessary. If you are conducting an ongoing evaluation, conduct interviews at action officer-level meetings you attend.

After you have completed your review of all appropriate documents, interview the people who actually (or potentially) will perform the work. Try to determine if work is done as described in the documented plans. Table 2.1 contains sample questions to be considered before the evaluation is complete. Finalize your analysis after completion of the documentation review and interviews.

You must understand how the SSA addresses each topic and then determine if the process/activity is present and reasonable. If the process/activity is present and reasonable, mark the question as ACCEPTABLE. Note that ACCEPTABLE does not

**Table 2.1. Document Review Guidelines** 

#### Consider the following when reviewing SSRrelated documentation:

- Is the required information there?
- Is the information understandable?
- Is the information consistent with everything else you've read?
- Is the information traceable to predecessor documents?
- Does the information lend itself to making the support easier?
- Is the information correct?
- If you deem a question unacceptable, what is the impact of this deficiency on the overall software support?

necessarily mean perfect. If the process/activity isn't present, or is present but not reasonable, mark the question as UNACCEPTABLE and then rate its impact. The impact rating should be the impact of this deficiency on the overall software support as described in table 2.2.

**Table 2.2. Operational Impact Ratings** 

RATING	DESCRIPTION	
VERY LOW	Some minor impact on the SSA's	
	ability to support the software.	
Low	There is a reasonable expectation	
]	the deficiency will impact the qual-	
	ity and/or timeliness of post-	
	deployment software releases.	
MODERATE	There is a high expectation the defi-	
	ciency will impact the quality and/or	
	timeliness of post-deployment soft-	
	ware releases.	
High	There is a reasonable expectation	
	the deficiency will prevent the SSA	
1	from meeting documented oper-	
	ational requirements.	
VERY HIGH	There is a high expectation the	
	deficiency will prevent the SSA	
	from meeting documented oper-	
	ational requirements.	

2.2.3. Analyzing the Results. Assign points to each unacceptable question based on its impact: VERY LOW = 1; LOW = 2; MODERATE = 5; HIGH = 15; VERY HIGH = 30. Next, total the number of impact rating points. We realize the impact ratings are subjective, so use your best judgment. Compare the sum ob-

tained to the threshold of 30. If the sum is higher than the threshold you should give the SSR evaluation an UNACCEPTABLE rating. Provide rationale to support this rating.

2.2.4. Reporting. AFOTEC Instruction 99-101, Management of Operational Test and Evaluation, requires an activity report on all software evaluations. The requirement for format, submission frequency, content, and distribution of activity reports will vary by program and should be defined in the OT&E plan. The Software Support Resources Evaluation report documents the results of the evaluation for inclusion into the OT&E Final Report, and provides the program office and the SSA feedback on strengths and weaknesses. You must describe deficiencies to provide the SSA with useful feedback on problem areas. Use a statement similar to the following in your executive summary: "Based on the number and impact of the deficiencies found, the program's software support resources are rated as acceptable/unaccept-Plan on 3 weeks for developing and coordinating your evaluation report. DSE-developed evaluation reports are normally signed by the test director or detachment commander.

Note to Test Team DSEs: Please send a draft copy of all reports to your SAS software test manager for review before you release them. In addition, be sure to provide a copy of your SSR answer sheet (attachment 2).

- **2.3.** Notes to the Evaluators. Keep in mind the following points when performing an SSR evaluation:
- 2.3.1. The SSR evaluation is designed to evaluate processes and activities of the SSA—whether the support activity is an Air Logistics Center (ALC), the user, or a contractor. It is important to determine who will support the software system.
- 2.3.2. You can perform this evaluation even if the SSA is not yet activated. If the SSA does not come on line until later in the life cycle, evaluate the processes currently in use and the future plans for the SSA.
- 2.3.3. Remember you are determining if the activities or processes are *present* and *reasonable* for the program. When completing the questionnaire, avoid trying to find out how the SSA could be better. Your job is not to inspect their work. You are there to determine if the SSA can support the software system. If you do see potential improvements, provide them as suggestions—not as part of the rating.

2.3.4. Bear in mind that you have been chosen for a specific evaluation based upon your demonstrated expertise. That expertise and professionalism will go

a long way in providing the Air Force with quality software support resources.

GEORGE B. HARRISON Major General, USAF Commander

#### QUESTIONNAIRE

- A1.1. Early Software Support Activity (SSA) Planning and Involvement. The SSA must participate early in the acquisition process. Software acquisition issues are important components of the program manager's responsibilities, and acquisition managers at all levels should understand that post-deployment software support (PDSS) cost, particularly software life cycle cost, is largely determined during acquisition. In addition to providing cost saving PDSS concept alternatives, the SSA supports the program manager by performing or actively participating in many other program activities.
- A1.2. Software Project Planning. Software project planning involves developing estimates for the work to be performed, establishing the necessary commitments, and defining the plan to perform the work. The SSA establishes a plan to address the commitments to the customer according to the resources, constraints, and capabilities of the project. The plan provides the basis for initiating the software maintenance effort, testing, and managing the progress of the work.
- A1.3. Software Project Tracking and Oversight. Software project tracking and oversight involve tracking and reviewing the software accomplishments and results against documented estimates, commitments, and plans. The SSA must then adjust these based on the actual accomplishments and results. The SSA uses a documented plan for the software maintenance effort to track the software maintenance activities, communicating status, and revising plans. Software managers monitor the software activities on a regular basis. The SSA conducts regular technical reviews and management reviews to ensure management and staff are aware of the software project's status and plans, and that issues receive appropriate attention.
- A1.4. Software Contract Management. Software contract management involves establishing commitments with the contractor on the work to be performed, coordinating activities with the contractor, and tracking and reviewing performance and results. The SSA establishes a documented agreement covering the technical and nontechnical requirements and is the basis for managing the contract. The SSA conducts regular technical and management reviews to ensure management and staff of both organizations are aware of the software status/plans, and that issues receive appropriate attention. NOTE: Skip this section if no work is to be contracted.
- A1.5. Software Quality Assurance (SQA). Software quality assurance involves reviewing and auditing the software products and activities to ensure that they comply with the applicable processes standards, and procedures. The SQA group provides the staff and managers with the results of the reviews and audits. A software quality assurance function should be required on all projects. The SQA group is independent of the software groups and project management. The SSA identifies a senior manager who is committed to handling software quality issues. Where compliance issues exist, the SQA group works with the appropriate managers to resolve the issues.
- A1.6. Software Configuration Management (SCM). Software configuration management involves controlling project baseline items (e.g., the project description, products, and process specifications) and changes to them. SCM also involves recording and reporting status and change activity for these items. The SCM group systematically controls these baseline items using a defined change control process. The SCM group can identify the configuration (software and documentation) of a system, or of any of the controlled intermediate or support products, at any point in time.

For the purposes of the SSR questionnaire, we used the term "approach" to denote a process, a plan, or existing onsite resources. If a plan for any given activity isn't developed yet, evaluate the *process* used to develop such a plan. If the SSA has developed a plan specifically for this project, then evaluate that *plan*. If the SSA is already operating (e.g., the facilities, hardware, software, and staff are in place), then evaluate the *resources*.

## I. Early SSA Planning and Involvement

Topic: I	Early SSA Planning and In	volvement		Question No.: PD-1
Question	: Early planning for PDS	S is adequate.		•
Discussi	on: Ensure:			
00 00	valid. The CRLCMP and ILSP	rticipation by the SSA.  lews PDSS plans periodically to en  include the PDSS concept and SSA  pates in CRLCMP development and	resource requirement	s.
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH	

Topic: E	early SSA Planning and Ir	voivement	Question No.: PD-2
Question	: Acquisition requiremen	ats imposed on the software develope	r which facilitate PDSS are identified.
Discussio	on: Ensure:		3 · *
0 00 0	uniform PDSS environm standards, configuration The SSA identified the r The SSA and the progra • identified and define • developed/maintain • established acceptant The SSA participated management, software e The program office has	nent at the SSA (e.g., automated tools management forms/documents or dat tecessary technical data (i.e., software m office have: ed software quality requirements. ed standard techniques for software que criteria. in the evaluation of the program ngineering, SCM, software corrective contractually identified transition req	e documentation).  uality evaluation.  office's plans and procedures for software
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH

Topic: Early	y SSA Planning and Ir	volvement	Question No.: PD-3			
Question: T	question: The SSA actively participates in the evaluation of software product supportablility.					
Discussion:	Ensure:		A. A.			
☐ Th	ne SSA is actively in quirements.	olved in defining quality standards for evolved in defining the software en ware characteristics, particularly corre	ngineering environments, and SSA resource			
	<ul> <li>Software product a</li> <li>Software technical</li> <li>Software Independ</li> <li>AFOTEC software</li> <li>Formal qualification</li> </ul>	reviews and audits. ent Verification and Validation activ supportability and maturity evaluation	ities.			
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH			

Topic:	Topic: Early SSA Planning and Involvement			Question No.: PD-4
Questio	<b>n:</b> The SSA is actively in implemented.	nvolved in assuring software quality	and program require	ements are achieved and
Discussi	on: Ensure the SSA partic	cipates in:		: • • · · ·
000	Authenticating specifica Verifying requirements. Evaluating proposed sof	tions.	rities.	
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH	

Topic: E	Topic: Early SSA Planning and Involvement  Question No.: PD-5			
Question	: The SSA actively partici	pates in transition planning.		
Discussio	n: Ensure the SSA transit	ion activities include:	v. v.	
	Acquisition of all needed resources used or generated during software development.  Installation and check out of the deliverable software in the support environment.			
. 0	Adequately training personnel to provide software support.  Turnover, installation, checkout, and integration of any hardware or software received from sources other			
0	isolation, corrective action, software generation, integration and test, support systems, docum			
	production).  Approval and implementation of applicable software management plans (e.g., configuration management plan, software quality plan).			
	Verification that transition milestones have been correctly completed and all necessary resources ar available.			
	- DDCC			
. 0	Determination that safety requirements have been satisfied.			
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH	

Topic: Early SSA Planning and Involvement Question I				
Question	n: The Computer Resource	ees Working Group (CRWG) is chart	ered and operational.	
Discussi	on: Ensure the CRWG:		% <b>%</b>	
ū	Is formally chartered wavell as AFOTEC and an		g, supporting, and participating commands as	
Meets regularly and advises program management in all areas relating t computer resources.		eas relating to the acquisition and support of		
	• • • • • • • • • • • • • • • • • • •	ly updates the CRLCMP.		
	Selects a software suppo	rt concept and documents it in the Cl	RLCMP.	
Monitors compliance of the program with computer resources policy, plans, procedures  Integrates software test activities with the overall test program.				
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	Very Low	
			Low	
		•	MODERATE	
			High	
			VERY HIGH	

HIGH VERY HIGH

# II. SSA Software Project Planning

Topic: S	Software Project Planning		Question No.: PP-1
		umented approach to allocate mainta clearly stated, verifiable, and testable	inability requirements in a consistent format
Discussi	on: Ensure the approach	requires the SSA to include in progra	m documentation:
	If late in the project's de in place, adequate, and/o		ing OT&E) evaluate and report if the items
0	effort deliverables, environments.	delivery dates, milestones, progran	ect and determine the software maintenance nming languages and software engineering
	The technical requireme The interface requireme and human interfaces.	nts for the software.  nts, including the external software in	nterfaces to hardware, other software systems
	The criteria used to eval	uate the software products for accept	ance.
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE

Topic: S	oftware Project Planning	Question No.: PP-2		
Question	Question: The SSA develops the project's software maintenance plan according to a documented approach.			
Discussion	on: Ensure the approach requires the SSA to:	4 · 4		
<u> </u>	customer and project standards.	d the approved allocated requirements, and conforms to e software maintenance group in the activities of other eted.		
	vare maintenance plan should address the:			
00 00 0000	management. Software maintenance group participation in overa	standards for software maintenance and software l project planning. d products for internal use, products for use by other the external customer.		
Rating:	ACCEPTABLE UNACCEPTABLE + IN	IPACT: VERY LOW LOW MODERATE HIGH VERY HIGH		
Commer	ts/Rationale:			

Topic: Software Project Planning Question						
	question: The SSA derives estimates for software size, maintenance resources, costs, and risks according to a ocumented approach.					
Discussi	on: Ensure the approach i	requires the SSA to:				
<ul> <li>□ Estimate software size for all software products and activities.</li> <li>□ Using historical data where available.</li> <li>□ Document size estimating assumptions.</li> <li>□ Document, review, and agree to size estimates.</li> <li>□ Relate estimates for software maintenance resources and costs to the size estimates of the products.</li> <li>□ Use objective productivity data (historical and current) from the organization's projects for estimates asset effort/staffing and cost estimates on past experience.</li> <li>□ Document, review, and agree to the estimates and assumptions made in deriving the estimates.</li> <li>□ Analyze and prioritize the risks based on their potential product impact.</li> <li>□ Identify contingencies for the risks.</li> </ul>			costs to the size estimates of the software the organization's projects for estimates.  o as made in deriving the estimates.			
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH			

Question No.: PP-4 Topic: Software Project Planning Question: The SSA derives estimates for critical computer resources according to a documented approach. **Discussion:** Ensure the approach requires the SSA to: Identify critical computer resources for the project. Relate the estimates for the computer resources to the estimates of software product size, operational processing load, and communications traffic. Document, review, and agree to estimates of critical computer resources. Rating: **ACCEPTABLE** UNACCEPTABLE + IMPACT: **VERY LOW** Low. MODERATE HIGH VERY HIGH

Topic: S	Software Project Planning		Question No.: PP-5
Question	n: The SSA derives the pr	roject's software schedule according t	o a documented approach.
Discussi	on: Ensure the approach	requires the SSA to:	A. A.
	Relate the software schoosts.	edule to the estimates for software s	size and software maintenance resources and
	Base the software sched	ule on past experience.	
			cal dependency dates and other constraints.
Ensure the softwar		hedule activities and milestones are racy in progress measurement.	e of appropriate duration/time separation to
	Objectively determine th	ne completion of software schedule ac	ctivities and milestones.
		agree to the software schedule.	
			lease schedule accommodates the project's
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW
			Low
			MODERATE
			HIGH
Very High			VERY HIGH

Topic: Software Project Planning **Question No.:** PP-6 Question: The SSA prepares plans for the project's software maintenance facilities, environments, and support tools according to a documented approach. **Discussion:** Ensure the approach requires the SSA to: Base estimates of capacity requirements for these facilities, environments, and tools (i.e., software test computers and peripherals) on the project's software size and stability estimates and other characteristics. Assign responsibilities and negotiate commitments to procure or develop these facilities, environments, and tools. Review and approve the plans for the facilities, environments, and tools. Rating: UNACCEPTABLE + IMPACT: **VERY LOW ACCEPTABLE** Low **MODERATE** HIGH VERY HIGH

Topic: S	Software Project Planning		Question No.: PP-/	
Question approach		osed manning levels and workload	I for this project according to a documented	
Discussio	on: Ensure the approach re	quires the SSA to:		
0	Use software size and cos SASET, COCOMO, Ada Estimacs, Price S, etc.).	COCOMO, SEER-SEM, SLIM,	kload (Several tools are available REVIC, CHECKPOINT, SoftCost-Ada, SoftCost-R,	
	Calibrate estimating tools	regularly using actual data collected	d by the SSA.	
If a	ppropriate for this stage of	the project's life cycle, answer the f	ollowing:	
	denth experience with the	system.	rcent of the maintenance personnel have in-	
	The average number of years experience as a maintenance programmer for those who maintain the system is at least 2 years.			
	Software maintenance per	sonnel turnover per year is less that yels for this project are sufficient.	a 30 percent.	
Rating:	ACCEPTABLE	Unacceptable + Impact:	VERY LOW LOW MODERATE HIGH	
			VERY HIGH	

Topic: S	Software Project Planning	Question 140.: FF	
Question	n: The SSA develops a tra	nining program for this project according	ding to a documented approach.
Discussi	on: Ensure the approach i	requires the SSA to address:	8 8
000	Continuing professional	ons for every SSA position. education to allow individuals to ma ontinued professional education.	intain currency and increase their expertise.
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH

Topic: S	Topic: Software Project Planning				
Question	: The SSA conducts soft	ware testing according to a documen	ited approach.		
Discussion	on: Ensure the approach	requires:		*: *•	
0	The SSA to establish an Standards for lower le responsibilities.	independent test group. vel testing activities (e.g., code	and unit testing) and	identification of test	
	The test group to deve	lop the test approaches independent ade during code development may			
. 🗖		nputs and expected test outputs for f test case failures.	each test case to enhar	nce repeatability and to	
		luct formal testing rather than the	maintenance program	ming group (will help	
		ormal (lower-level) testing to provide	validity and repeatabil	lity.	
<u> </u>	Documentation of inform	nal testing approaches and results (sompletion and provide insight into the	oftware development fo	olders provide evidence	
	The system to undergo adversely impact the sys	formal qualification testing prior to tem).	release to the field (	to prove changes don't	
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW	·	
			MODERATE		
•			HIGH .	·	
			VERY HIGH		

## III. SSA Software Project Tracking and Oversight

Topic: S	Software Project Tracking		Question No.: TO-1	
Questior approach		are maintenance activities and com	municates status acco	rding to a documented
Discussi	on: Ensure the approach r	equires the software maintenance pl	an to be:	
. 00		at each revision.		anges, and when major
Rating:	ACCEPTABLE	Unacceptable + Impact:	VERY LOW LOW MODERATE HIGH VERY HIGH	

Topic:	Software Project Tracking and Oversight Question I					
	n: The SSA has a docume ze differs significantly from		software size and takes corrective action when			
Discussi	on: Ensure the approach	requires the SSA to:				
0	software, deliverable ver Compare the actual size	sus nondeliverable products, SQA very of the code (generated, fully tested, a	re activities (e.g., operational versus supportersus testing activities). and delivered) to the documented estimates. elected size (estimates versus actual).			
Rating:	ACCEPTABLE	Unacceptable + Impact:	VERY LOW LOW MODERATE HIGH VERY HIGH			

Topic: S	Software Project Tracking	and Oversight	Question No.: 10-
Question when act	n: The SSA has a docum rual costs differ significant	nented approach to track the projectly from estimates.	t's software costs and takes corrective action
Discussi	on: Ensure the approach	requires the SSA to:	
	potential overruns and under Track software costs and Resolve changes to so approaches.	nderruns. I compares actual versus estimated confider from the content of the con	eted to the documented estimates to identifyosts.  activities according to documented review are reported to the appropriate managers.
Rating:	ACCEPTABLE	Unacceptable + Impact:	VERY LOW LOW MODERATE HIGH

VERY HIGH

Topic: Software Project Tracking and Oversight

Question: The SSA has a documented approach to track the project's critical computer resources and takes corrective action when resources used differs significantly from estimates.

Discussion: Ensure the approach requires the SSA to:

□ Track the estimated capacity and use of the project's critical computer resources for each major software component as appropriate (e.g., memory capacity, process use, channel capacity).

□ Resolve changes in estimates of critical computer resources that affect commitments with the SPO or user according to a documented commitment review approach.

Rating:

ACCEPTABLE

UNACCEPTABLE + IMPACT:

VERY LOW LOW MODERATE

HIGH VERY HIGH

Topic: S	Software Project Tracking	and Oversight	Question No.: 10-3
	n: The SSA has a docume project falls behind sched		software schedule and takes corrective action
Discussi	on: Ensure the approach	requires the SSA to:	e e e e e e e e e e e e e e e e e e e
00 0	Compare software units level component to the documented plan.	ocumented plan. tes for test case/approach executions	et schedule adjustments.  Agrated (including testing) into the next higher  and the number of executions completed to  tones, and other commitments against the
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE

HIGH VERY HIGH

Topic: S	Topic: Software Project Tracking and Oversight				
Question	1: The SSA tracks softwar	re maintenance activities according t	o a documented approach.		
Discussion	on: Ensure the approach r	equires the SSA to:	٠, ٠		
0000	Compare system release Report and document pro Track problems and prob	hnical status activity on a regular ba contents for successive builds to the oblems identified in any of the softwa- lem fixes. wns the appropriate level of data rig	documented release plan. are products.		
Rating:	ACCEPTABLE	Unacceptable + Impact:	VERY LOW LOW MODERATE HIGH VERY HIGH		

Question No.: TO-7 Topic: Software Project Tracking and Oversight Question: The SSA conducts formal reviews and software inspections, according to a documented approach, to address the accomplishments and results of the software maintenance effort. Discussion: These reviews are conducted at selected project milestones, and at the beginning and completion of selected stages. Ensure the approach requires these reviews to: Occur at meaningful points in a project's schedule. Be conducted with the customer when appropriate. Address the plans and status of the software maintenance activities. Address the process implementations used in the software maintenance and software management activities. Result in the identification and documentation of significant issues, action items, and decisions. Address the software risks. Result in the refinement of the software maintenance plan, as appropriate. Ensure the approach requires the SSA to: Conduct reviews between first-line managers and software maintenance staff. Conduct reviews between first-line managers and the project software manager. Rating: VERY LOW **ACCEPTABLE** UNACCEPTABLE + IMPACT: Low **MODERATE** HIGH VERY HIGH

Topic: Software Project Tracking and Oversight Question No.: TO-8

Question: The SSA develops a software metric program according to a documented approach.

**Discussion:** Software metrics provide a means to instrument the software support process and determine if cost, schedule, and quality requirements are being met and to facilitate process improvement.

Ensure the approach requires the SSA to:

Develop a well-planned, documented program for selecting and implementing the metrics.
Gather each metric for a distinct purpose and use.
Document an analysis methodology to determine if the metric is showing positive or negative information
Invest an appropriate level of effort in data collection for the metrics.

(NOTE: See AFP 800-48, Software Management Indicators, for candidate metrics and in-depth details on each metric)

Rating:

ACCEPTABLE

UNACCEPTABLE + IMPACT:

VERY LOW

Low

MODERATE

HIGH

VERY HIGH

Topic: S	Software Project Tracking a	and Oversight	Question No.: TO-9		
-	: The SSA is acquiring ted approach.	software maintenance facilities, env	ironments, and support tools according to a		
Discussion	on: Ensure the approach re	equires the SSA to:	e e		
	Provide adequate space for identified and projected manning, equipment, and tools (i.e., software test computers and peripherals).				
	Identify and contract for the software and hardware support vehicles (e.g., version updates, equipment maintenance contracts).				
	Assign responsibilities and negotiate commitments to procure or develop these facilities, environments, and tools.				
		the needed software tools and support parts and support parts are software tools into the support parts.			
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH		

Topic:	Software Project Tracking	and Oversight	Question No.: TO-10	
Question applicab	•	viable security program for this pro	ject according to a documented approach (if	
Discussi	ion: Ensure the approach	requires the SSA to:	•• ••	
00 00	Incorporate DoD and A classified material.  Approve security practic	ees and procedures for each computer	dance for handling, securing, and destroying system. assified material storage and destruction.	
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH	

Topic: S	Software Project Tracking	and Oversight	Question No.: TO-11
Question applicabl		viable safety program for this proje	ect according to a documented approach (if
			% <b>%</b>
Discussion	on: Ensure the approach r	equires the SSA to:	
00	Incorporate DoD and A safety-critical software.		lance for modifying, testing, and qualifying nalyses for the safety-critical components.
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE
			HIGH
			VERV HIGH

# IV. SSA Software Contract Management (Only applicable when the SSA contracts out work)

Topic: S	Software Contract Manager	nent	Question No.: SM-1				
Question	: The SSA defines and pla	ans the contracted work according to	a documented approach.				
Discussion	on: Ensure the approach re	equires the SSA to:					
0	Select the functions to be contracted to match the special skills and capabilities of potential contractors. Derive the contract statement of work, standards, and approaches from the software requirements and the software maintenance plan.  Prepare, review, approve, and maintain the contract statement of work.  Establish an appropriate metrics program to monitor the cost, schedule, and quality of the contractors work.  Review and approve the contractor's software maintenance plan.  Establish documented communication channels with the contractor to report requirements changes software trouble reports, and new release actions.						
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH				

Topic: S	Software Contract Manage	ment	Question 140 Sivi-2
	n: SSA management reg g to a documented approach		reviews with the contractor's management
Discussion	on: Ensure the approach i	requires the SSA to:	·. ·.
0 0 0000	customer. Review the contractor's software maintenance place Review the use of critical Address critical dependents.	s technical, cost, staffing, and sch an. Il computer resources. Incies and commitments between gro Inconformance issues and problems.	ds and desires of the product's end users and nedule performance against the contractor's ups and between the SSA and the contractor.
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH

Topic:	Software Contract Manage	(	Question No.: SM-3	
Question according	n: The SSA holds pering to a documented approach	odic technical reviews, interchang		with the contractor
Discussi	ion: Ensure the approach i	requires the SSA (at these reviews) to	o:	-
00 00	Address the contractor's corresponding process in Address software risks.	tivities and resolve technical issues. commitments for, plans for, and stanplementations.  oftware maintenance plan, as approp		nce activities and the
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH	

Topic: Software Contract Management **Question No.: SM-4** Question: The SSA conducts acceptance testing as part of delivery of the contractor's products according to a documented approach. **Discussion:** Ensure the approach requires the SSA to: Define, review, and approve the acceptance procedures and criteria for each product. Documents the results of the acceptance tests. Establishes an action plan for any product that does not pass acceptance testing. **ACCEPTABLE** UNACCEPTABLE + IMPACT: VERY LOW Rating: Low MODERATE HIGH VERY HIGH

## V. SSA Software Quality Assurance

Topic: S	Software Quality Assurance	;	Question No.: QA-1
Question	n: The SSA prepares an SC	A plan for each software project ac	cording to a documented approach.
Discussi	on: Ensure the approach re	equires the SQA group to:	
0	leaders.	junction with the project's software.g., test group) to review and agree	re managers and software maintenance task e to the SQA plan.
Also, ens	sure the approach requires t	he SQA to address:	
000000	SQA group's participation Product and process evalu Project standards and pro Documentation SQA is re	r the SQA group (including staff, to in in establishing the product's plan a nations, audits, and reviews to be per cedures used as the basis for the SQ equired to produce.	nd process baseline. rformed by the SQA group.
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH

Topic: S	Identify and implement corrective actions, as appropriate.		Question No.: QA-	
Question	: Nonproject managemen	nt monitors the activities of the SQA	group according to	a documented approach.
Discussion	n: Ensure the approach	requires management to:		e e
0	-	-		
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH	

HIGH VERY HIGH

Topic: Software Quality Assurance

Question No.: QA-3

Question: The SQA group reviews representative samples of deliverable and designated nondeliverable software products and other maintenance activities according to a documented approach to ensure compliance with the designated process requirements.

**Discussion:** Ensure the approach requires the SQA group to:

0000	Evaluate the products ag	products prior to delivery to the cust ainst the appropriate software standa s and product deficiencies. each formal release.	omer. rds, practices, and requirements
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE

Topic: S	Software Quality Assurance		Question No.: QA-4
-	n: The SQA group docum ted approach.	ents and resolves deviations in the	software maintenance activities according to a
Discussi	on: Ensure the approach r	equires the SQA group to:	N. N.
000	appropriate software mar Report any unresolved or Review noncompliance is	<del>-</del>	
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH

HIGH VERY HIGH

Topic: Software Quality Assurance

Question No.: QA-5

Question: The SQA group conducts regular reviews of its activities and findings according to a documented approach.

Discussion: Ensure the approach requires the SQA group to:

☐ Conduct regular reviews of its activities and findings with customer personnel.

☐ Conduct peer reviews.

☐ Regularly report the results of its reviews and audits to the software maintenance staff and managers.

Rating: ACCEPTABLE UNACCEPTABLE + IMPACT: VERY LOW LOW MODERATE

## VI. SSA Software Configuration Management

Topic: S	Software Configuration M	anagement	Question No.: CM-1
Question	n: The SSA develops an S	SCM plan for each software project a	according to a documented approach.
Discussion	on: Ensure the approach	requires the SCM group to:	
0 0 0000	resources required (inclu Address the SCM requi other groups (e.g., test g Develop the plan before Review and coordinate t Maintain the plan under	iding staff, tools and computer facility rements and activities to be performance).  the software maintenance activities the plan (all affected groups/individual).	med by the software maintenance group and begin.
Rating:	ACCEPTABLE	Unacceptable + Impact:	VERY LOW LOW MODERATE HIGH VERY HIGH

HIGH VERY HIGH

Question No.: CM-2 Topic: Software Configuration Management Question: The SSA establishes a configuration management library system as a repository for the software baselines according to a documented approach. Discussion: Ensure the approach requires the library system to: Provide for the storage and retrieval of configuration items and their configuration components. Help enforce product standards (e.g., naming and format) of configuration items and their configuration components. Provide for the storage and recovery of archive versions of configuration items and their configuration components. ☐ Help ensure correct creation of software baseline products. Provide for the storage, update, and retrieval of SCM records. Produce SCM reports. VERY LOW UNACCEPTABLE + IMPACT: Rating: **ACCEPTABLE** Low **MODERATE** 

<ul> <li>Software requirements specifications, software designs, software code units.</li> <li>Software test approaches, software system build for the software test activity.</li> <li>Software system build for delivery to the customer.</li> <li>Process specifications, specifications for standards, and approaches.</li> <li>Compilers, test data, and other support tools.</li> </ul>	
<b>Discussion:</b> Ensure the approach requires the SCM	group to:
☐ Specify the software baseline to which each	ch configuration item belongs.
<ul> <li>Software test approaches, software sy</li> <li>Software system build for delivery to</li> <li>Process specifications, specifications</li> </ul>	stem build for the software test activity. the customer. for standards, and approaches.
Poting: ACCEPTABLE LINACCEPT	ADIE + IMDACT: VEDVI OW

LOW
MODERATE
HIGH
VERY HIGH

VERY HIGH

Topic: S	Software Configuration M	anagement	Question No.: CM-4
Question	: The SCM group follow	s a documented approach to control	changes to configuration items.
Discussion	on: Ensure the approach	requires the SCM group to:	9-9-
		trols to ensure that configuration s and integrity of the software baseling	items are checked in/out in a manner that
			o ensure changes have not caused unintended
	Audit revised configurat	tion items to ensure they are prepared to the properties, version number and change history	ed according to SCM standards (e.g., naming ory standards).
		n items accepted by the Software C	Configuration Control Board (SCCB) into the
	Present detailed cost and	schedule information before SCCB	approval.
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH

Topic: Software Configuration Management

Question No.: CM-5

Question: The SCM group follows a documented approach to create and control the release of software baseline products, and to record the status of configuration items and change requests.

**Discussion:** Ensure the approach requires the SCM group to:

Record configuration management actions in sufficient detail so the software baseline con	itents an	d status
are known and previous versions can be recovered.	*	

Maintain the current status and history of the software baselines.

Uniquely identify each software baseline.

Rating:

ACCEPTABLE

UNACCEPTABLE + IMPACT:

VERY LOW

Low

MODERATE

HIGH

VERY HIGH

Topic: 3	Software Configuration M	anagement		Question No.: CM-6
			uires standard report	ts to document the SCM
Discussi	<ul> <li>Question: The SCM group follows a documented approach that requires standard reports activities and the contents of the software baseline.</li> <li>Discussion: Ensure the approach requires the SCM group to include in these reports the:</li> <li>SCCB meeting minutes.</li> <li>Change request summary and status.</li> <li>Trouble report summary and status (including fixes).</li> <li>Summary of changes made to the software baselines.</li> <li>Revision history of configuration items.</li> <li>Software baseline status.</li> <li>Findings of software baseline audits.</li> <li>Distribution list (affected groups and individuals).</li> </ul>			
00000	Change request summary Trouble report summary Summary of changes ma Revision history of confi Software baseline status. Findings of software base	and status (including fixes). de to the software baselines. guration items. eline audits.		
Rating:	ACCEPTABLE	UNACCEPTABLE + IMPACT:	VERY LOW LOW MODERATE HIGH VERY HIGH	

**Topic:** Software Configuration Management

Question No.: CM-7

Question: The SCM group follows a documented approach to prepare for, conduct, report results from, and track action items from software baseline audits.

**Discussion:** Ensure the approach requires the auditors to:

Assess the integrity of software baselines.

Review the structure and facilities of the library system for configuration management.

☐ Verify the completeness and correctness of the library contents.

Determine if the SCM process is followed.

Rating:

ACCEPTABLE

UNACCEPTABLE + IMPACT:

VERY LOW

Low

MODERATE

HIGH

VERY HIGH

## SUMMARY ANSWER SHEET

Program Name:	STM Name:	
		· ·
DSE Name/Phone:	_ Evaluation Dates:	

TOPIC AREA	QUESTION		RATING AND IMPACT	SCORE
Early SSA Planning and Involvement	PD-1	Α	U: VL L M H VH	
Larry SSA I failting and involvement	PD-2	A	U: VL L M H VH	
	PD-3	Α	U: VL L M H VH	
	PD-4	A	U: VL L M H VH	
	PD-5	Α	U: VL L M H VH	
	PD-6	Α	U: VL L M H VH	
Software Project Planning	PP-1	Α	U: VL L M H VH	
Software Project Planning	PP-2	A	U: VL L M H VH	
	PP-3	A	U: VL L M H VH	
	· PP-4	Α	U: VL L M H VH	
	PP-5	Α	U: VL L M H VH	
	PP-6	Α	U: VL L M H VH	
	PP-7	Α	U: VL L M H VH	
	PP-8	Α	U: VLLMHVH	
	PP-9	Α	U: VL L M H VH	
Software Project Tracking & Oversight	TO-1	Α	U: VL L M H VH	
Bossin and Trojess Transming of Contraction	TO-2	Α	U: VL L M H VH	
	TO-3	Α	U: VL L M H VH	
•	TO-4	Α	U: VLLMHVH	
	TO-5	Α	U: VL L M H VH	
	TO-6	Α	U: VLLMHVH	
	TO-7	Α	U: VL L M H VH	
	TO-8	Α	U: VL L M H VH	
	TO-9	A	U: VL L M H VH	
	TO-10	Α	U: VL L M H VH	
	TO-11	Α	U: VLLMHVH	ļ
Software Contract Management	SM-1	Α	U: VL L M H VH	ļ
	SM-2	Α	U: VL L M H VH	<u> </u>
	SM-3	Α	U: VL L M H VH	
	SM-4	Α	U: VL L M H VH	ļ
Software Quality Assurance	QA-1	A	U: VL L M H VH	<u> </u>
	QA-2	A	U: VL L M H VH	
	QA-3	A	U: VL L M H VH	
	QA-4	A	U: VL L M H VH	<del>                                      </del>
	QA-5	A	U: VL L M H VH	<u> </u>
Software Configuration Management	CM-1	A	U: VL L M H VH	
	CM-2	A	U: VL L M H VH	<u> </u>
	CM-3	A	U: VL L M H VH	<del> </del>
	CM-4	A	U: VL L M H VH	<u> </u>
	CM-5	A	U: VL L M H VH	
	CM-6	A	U: VL L M H VH	
	CM-7	A	U: VL L M H VH	

**Overall Rating:** 

**ACCEPTABLE** 

UNACCEPTABLE

IMPACT RATING POINTS \_\_\_\_\_

When completed, fax this sheet to AFOTEC/SAS, DSN 246-5145, Commercial (505) 846-5145. Please attach a summary of your comments and rationale.